

Summary, April 2016

Cover Story.....1, 2, 3

- An **exclusive survey** of the online grocery sector
 - o How is **Instacart** re-inventing a new model for grocery shopping? Interview with Vishwa Chandra
 - o Will **Uber** be part of the future for groceries?
 - o In the **U.K** and in **France**, food retailers embracing online services gain market shares

International.....4

- Mega malls keep growing
- What will be China’s growth drivers in 2016?

Europe.....5, 6

- German malls shift towards increased food spaces
- European fashion markets under pressure
- Global tourists cut back on European travel
- Leroy Merlin and Kingfisher facing the Great East
- In short: Ikea rolls out a mini-store format in Austria... Romania’s only outlet centre roars ahead... Sports retailers are consolidating...Percassi invests in the Italian outlet sector... Tesco increases prices for weekend delivery...

Americas.....7

- Lululemon posts aggressive annual growth
- Apollo invests heavily in farm-based retailer
- In short: Why Millennials are saving... Apple to have a Mexican flavour... Costco increases minimum wage... Driverless cars soon in the U.S.A.?

Africa, Middle East..... 8

- Galeries Lafayette drop the curtain in Morocco
- Darty soon under South African flag?
- The “Amazon of Africa” valued more than US\$1 billion
- Iran. From autocracy to open trade?
- In short: Auchan to enter Ivory Coast shortly? Emaar Malls dramatically raises rents...Iran is the 7th largest global cosmetics market...Ikea expands in the U.A.E...

Asia.....9, 10

- Singapore’s landlords under cost pressures
- Fast food chains struggle in India and in China
- In short: Ikea to open a store in Mumbai? India jewellers on strike... Value Retail invests in an outlet centre in Shanghai... Metro AG to open in Myanmar in 2016...

Study.....11

- Hard discount is looking for new frontiers

People.....12

- Who is Kirsten Green as a winning investor? Gap is in trouble... A move from Decathlon to Kingfisher... New managing Director at Ikea Centres...